## Yao Yao

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| Education               | University of Toronto, Toronto, ON, Canada  |
|-------------------------|---|
|                         | <ul> <li>Ph.D., Industrial Relations and Human Resources, <i>Expected:</i> Summer 2020</li> <li>Thesis Topic: "Uberizing the Legal Professions? Three Chapters on Lawyers in the Online Gig Economy"</li> </ul> |
|                         | <ul> <li>Co-Supervisors: Anil Verma, Ph.D; Rafael Gomez, Ph.D</li> <li>Other Committee Members: Greg Distelhorst, Ph.D; Dionne Pohler, Ph.D</li> </ul>  |
|                         | London School of Economics and Political Science, London, UK  |
|                         | M.Sc., International Employment Relations and Human Resource Management, Nov $2013$   |
|                         | <ul> <li>Graduated with Distinction</li> <li>Dissertation: "What Role Does Performance-Related Pay Play in the Chinese Education Sector? A Study of Teachers' Perceptions and Attitudes"</li> </ul>             |
|                         | Renmin University of China, Beijing, China  |
|                         | B.BA., Human Resource Management, School of Labor and Human Resources, Jun $2012$   |
|                         | King's College London, London, UK   |
|                         | Undergraduate Exchange Program, Business Administration, Sep-Dec 2010   |
| Research<br>Interests   | The online gig economy<br>The Chinese legal profession<br>Corporate social responsibility<br>Pay-for-performance<br>Labor unions in China   |
| Journal<br>Publications | <b>Yao, Y.</b> (forthcoming) "Uberizing the Legal Profession? Lawyer Autonomy and Status in the Digital Legal Market" <i>British Journal of Industrial Relations</i> .  |
| Working Paper           | RS Lee, B., <b>Yao, Y.</b> , Flora Chiang, and Zhiqiang Liu "The Incentive and Sorting Effects<br>of Pay-for-Performance and Punishment-for-Underperformance"   |
|                         | Yao, Y. and Gunderson, M., "Do Local Union Strategies Explain the (Unexpected)<br>Union Pay Premium in China?"  |
| Work in<br>Progress     | Yao, Y. "Embedding through disembeddedness: The career impact of lawyers' engagement in the online gig economy."  |
|                         | <b>Yao, Y.</b> "Selecting into a counter-institutional identity: Professionals' identity work in the online gig economy."   |
|                         | $\mathbf{Yao, Y.}~``Structural Consequences of Lawyers' Participation in The Online Gig Economy''$  |
|                         | Yao, Y. "Effects of Corporate Social Responsibility on Gender Diversity."   |
|                         | Yao, Y. "Corporate Responses to Air Pollution in China."  |

| Conference    | Uberizing the Legal Profession? Lawyer Autonomy and Status in the Digital Legal            |
|---------------|--|
| Presentations | Market 2019 Annual Oxford Conference on Professional Service Firms. Boston, Massachusetts, |
|               | US. Aug 2019.  |

- The Incentive and Sorting Effects of Pay-for-Performance and Punishment-for-Underperformance Academy of Management 79th Annual Meeting. Boston, Massachusetts, US. Aug 2019.
- Uberizing the Legal Profession: Lawyer Autonomy and Status in the Digital Legal Market Labor and Employment Relations Association (LERA) 71st Annual Meeting. Cleveland, Ohio, US. Jun 2019.
- The Incentive and Sorting Effects of Pay-for-Performance and Punishment-for-Underperformance Labor and Employment Relations Association (LERA) 71st Annual Meeting. Cleveland, Ohio, US. Jun 2019.
- Uberizing the Legal Profession: Lawyer Autonomy and Status in the Digital Legal Market Canadian Industrial Relations Association (CIRA) Annual Meeting. Vancouver, British Columbia, Canada. Jun 2019.
- Uberizing the Legal Profession: Lawyer Autonomy and Status in the Digital Legal Market *Rotman China Research Workshop*. Toronto, ON, Canada. Apr 2019.
- Whether and When Does It Pay to Care About Society in China? Financial Returns on Corporate Social Performance and the Moderating Role of Industry. *International Labor and Employment Relations Association (ILERA) 2018 World Congress*. Seoul, Korea. Jul 2018.
- Do Local Union Strategies Explain the (Unexpected) Union Pay Premium in China? International Labor and Employment Relations Association (ILERA) 2018 World Congress. Seoul, Korea. Jul 2018.
- Do Gains From Corporate Social Responsibility Vary by Context? A Comparative Study of the Moderating Effects of Corporate Governance. Labor and Employment Relations Association (LERA) 70th Annual Meeting. Baltimore, Maryland, US. Jun 2018.
- Do Corporate Social Responsibilities Pay Off Differently? An International Comparative Study. 10th Annual PhD Sustainability Academy. London, Ontario, Canada. Nov 2017.
- Do Corporate Social Responsibilities Pay Off Differently? An International Comparative Study. 6th International Conference for Social Responsibility, Ethics and Sustainable Business (ICSR). Berlin, Germany. Sep 2017.
- Does It Pay to Care About the Society? Financial Returns on Corporate Social Responsibility in China. Labor and Employment Relations Association (LERA) 69th Annual Meeting. Anaheim, California, US. Jun 2017.
- Do Local Union Strategies Explain the (Unexpected) Union Pay Premium in China? Labor and Employment Relations Association (LERA) 69th Annual Meeting. Anaheim, California, US. Jun 2017.

Teaching Experience

- University Instruction
  - Instructor, Organizational Behavior, Rotman School of Management, University of Toronto
     Guest Lecturer, Organizational Behavior, Rotman School of Management, University of Toronto
     S 2016

## Seminar Teaching

|                         | Seminar Teaching  |
|-------------------------|---|
|                         | • Human Resource Management, Ryerson University W 2016, W&F 2017  |
|                         | • People Management and Organizational Behavior, F 2016, W&F 2017, W&S 2018   |
|                         | University of Toronto   |
|                         | Teaching Assistantship  |
|                         | Master's Level (All at University of Toronto)   |
|                         | • Industrial Relations F 2017, F 2018, F 2019   |
|                         | • Managing Talents for Global Operations (MBA) S 2018, S 2019   |
|                         | Undergraduate Level (All at University of Toronto)  |
|                         | • Employment Health W 2017, W 2018  |
|                         | • Employment Law F 2015   |
|                         | Human Resource Management S 2016, W 2017  |
|                         | Managing People in the Context of Globalization     W&F 2016  |
|                         | Organizational Behavior     S&F 2016, W 2020  |
|                         | <ul> <li>Recruitment and Selection</li> <li>W 2016, W 2017, W 2018, F 2018</li> </ul>   |
|                         |   |
|                         | Other Teaching  |
|                         | • English Teacher, New Oriental (Xindongfang) Shanghai<br>VIP Study Centre, Shanghai, China (over 1300 hours of<br>independent instruction) Dec 2013-Aug 2015                         |
|                         |   |
| Awards, Grants          | • Ontario Graduate Scholarship (CAD 15,000) 2019-2020   |
| AND                     | • Doctoral Completion Award, Center for Industrial Relations and 2019-2020  |
| Scholarships            | <ul><li>Human Resources, University of Toronto (CAD 7,500)</li><li>Allen Ponak Best Student Paper Award, Canadian Industrial Relations 2019</li></ul>                                 |
|                         | Association (CAD 500)   |
|                         | • Research Travel Grant, University of Toronto School of Graduate 2019<br>Studies (CAD 2,150)   |
|                         | • Rotman China Research Grant, Rotman School of Management, 2019-2020<br>University of Toronto (CAD 5,000)  |
|                         | • Social Sciences and Humanities Research Council of Canada (SSHRC) 2019-2023<br>Insight Grant (CAD 76,136; as collaborator)  |
|                         | • Student Scholarship, International Labor and Employment Relations 2018<br>Association (ILERA) (USD 1,000)   |
|                         | <ul> <li>Conference Travel Grant, Center for Industrial Relations and Human 2017-2018<br/>Resources, University of Toronto (CAD 969)</li> </ul>                                       |
|                         |   |
|                         | Ph.D Fellowship, University of Toronto     2015-2019     2015     2015  |
|                         | • Research Fellowship, Center for Industrial Relations and Human 2015-2016<br>Resources, University of Toronto (CAD 6,000)  |
|                         | • Graduate Support Scheme, London School of Economics and Political 2012-2013<br>Science (GBP 4,000)  |
|                         | • Award and Scholarship for Academic Excellence, Renmin University 2010, 2011 of China  |
| Peer-review             | • Ad hoc reviewer, Journal of Cleaner Production  |
| Service                 | • Ad hoc reviewer, China Economic Review  |
|                         | • Reviewer, Academy of Management (AOM) 2018 Annual Meeting Jan-Feb 2018<br>(HRM Division and Social Issues in Management Division)   |
| PROFESSIONAL            | • Chairing Committee, Ph.D Consortium, International Labor and 2019-2020  |
| Professional<br>Service | • Chairing Committee, Ph.D Consortium, international Labor and 2019-2020<br>Employment Relations Association (ILERA) 10th Regional Congress<br>for the Americas, Toronto, ON, Canada. |
|                         | • Session chair, "LERA Best Papers X: Work Organization and HRM", Jun 2019<br>Labor and Employment Relations Association (LERA) 71st Annual Meeting.                                  |

Cleveland, Ohio, US.

|                             | Cleveland, Ohio, US. <ul> <li>Session organizer, "HRM Issues in China", Labor and Jun 2019</li> <li>Employment Relations Association (LERA) 71st Annual Meeting.</li> </ul>  |
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|                             | <ul> <li>Cleveland, Ohio, US.</li> <li>Session organizer, "New Developments in the Global Gig Economy", Jun 2019<br/>Labor and Employment Relations Association (LERA) 71st Annual Meeting.<br/>Cleveland, Ohio, US.</li> </ul>  |
|                             | • Session chair, "Ethical Climates and Decision Making", Academy Aug 2018<br>of Management 2018 Annual Meeting, Chicago, Illinois, US.   |
|                             | • Co-chair, Ph.D Consortium, Labor and Employment Relations 2017-2018<br>Association (LERA) 70th Annual Meeting, Baltimore, Maryland, US.  |
|                             | • PhD Representative, Center for Industrial Relations and Human 2016-2017<br>Resources, University of Toronto.   |
| Professional<br>Affiliation | <ul> <li>Academy of Management (Career Division, Technology and Innovation Management<br/>Division, Human Resource Management Division, Social Issues in Management<br/>Division)</li> <li>Canadian Industrial Relations Association</li> <li>Labor and Employment Relations Association</li> </ul>  |
| Training and<br>Development | <ul> <li>Academy of Management Teaching and Learning Conference Aug 2018</li> <li>Graduate Professional Skills Program, University of Toronto Jan 2016-Feb 2018</li> <li>Advanced University Teaching Program, University of Toronto Jan 2016-Nov 2017</li> <li>10th Annual PhD Sustainability Academy, Western University, Nov 2017</li> <li>London, Ontario, Canada</li> </ul> |
|                             | • Teaching in Higher Education, University of Toronto Sep-Dec 2017   |
| Work<br>Experience          | • Human Resource Management Trainee, Henkel (China) Investment Feb-Jun 2014<br>Ltd., Shanghai, China   |
|                             | • Human Resource Key Account Operation Intern, Mercedes-Benz Jan-Jun 2012<br>(China) Ltd., Beijing, China  |
| References                  | Anil Verma<br>Professor, Rotman School of Management and Center for Industrial Relations and<br>Human Resources<br>Phone: +1 416-978-2488<br>E-mail: verma@rotman.utoronto.ca  |
|                             | Rafael Gomez<br>Professor and Director, Center for Industrial Relations and Human Resources<br>E-mail: ralph.gomez@utoronto.ca   |